

# Lecture 9

# LINEAR PROGRAMMING (I)

## Assignment 2

- Due in this coming **Friday**, **1pm** (surnames N→Z), **4pm** (surnames A→M)
- Must hand your work in to the **Maths & Stats General Office**
- I will be available on Wednesday afternoon, 2–3pm, for any last minute queries

## CBA6

- Will go “live” in practice mode next week
- All about the material in Chapters 6, 7 and 8

**Specimen** exam paper to go live soon

**Decision making** is a process that is carried out in many areas of life.

Usually there is a particular aim in making one decision rather than another.

Two aims often considered in business are:

- **maximising profit**, and
- **minimising cost**.

During World War Two, American mathematicians developed some mathematical methods to help decision making processes.

Their aims were to express all

- **requirements**
- **constraints** and
- **objectives**

as algebraic equations. They then developed methods for obtaining the **optimal solution** to the problem posed.

One such method is called **linear programming**.

Linear programming belongs to a field of statistics known as **operational research**.

For our set of algebraic equations to reflect the **requirements**, **constraints** and **objectives** of a real-life situation, you can imagine how complex they would be!

In this chapter, we will study simple problems, for which all the algebraic expressions are **linear**, i.e.

$$(\text{a number})x + (\text{a number})y = \text{a number}.$$

For example, we might express **profit** as a linear combination of two other variables:

$$4x + 3y = \text{Profit}.$$

This is a linear **equation**.

If we want our profit to be *at least* £50, we might consider the following linear **inequality**:

$$4x + 3y \geq \text{£}50.$$

In today's lecture, we will consider how to **formulate** real-life situations as linear programming problems.

Next week, we will discuss how to **solve** such problems.

# Formulating the problem

- 1 Identify the **decision variables**  
These are the quantities you need to know in order to solve the problem.
- 2 Identify the **constraints**  
For example, there may be a limit on resources or a maximum/minimum value a decision variable can take.
- 3 Determine the **objective function**  
This is the quantity to be *optimised*, usually **profit** or **costs**.

# Formulating the problem

We will consider three real-life examples:

- A **chair manufacturer**,
- A **producer of replica football/rugby shirts**, and
- A **haulage company**.

## Example 1: A chair manufacturer

A manufacturer makes two kinds of chairs – **A** and **B**. Each type of chair has to be processed in two departments – **I** and **II**.

Chair **A** spends 3 hours in department **I** and 2 hours in department **II**. Chair **B** spends 3 hours in department **I** and 4 hours in department **II**.

The time available in department **I** in any given month is 120 hours, and the time available in department **II** in the same month is 150 hours.

Chair **A** has a selling price of £10 and chair **B** of £12.

The manufacturer wishes to maximise his income.

**How many of each type of chair should be made?**

You'll notice that there's a lot of information given in the question – this is typical of a linear programming problem. Sometimes it's easier to summarise the information given in a table:

Chair	Time in dept. I	Time in dept. II	Selling price
<b>A</b>	3	2	10
<b>B</b>	3	4	12
Time limits	120	150	

To formulate this linear programming problem, we consider the following three steps:

1. What are the **decision variables**? (i.e. which quantities do you need to know in order to solve the problem?)
2. What are the **constraints**?
3. What is the **objective**?

## Step 1: Decision variables

Read through the question and identify the things you'd like to know. You can usually do this by going straight to the last sentence of the question:

**“How many of each chair should be made...”**

Thus, we'd like to know

- the number of type **A** chairs to make, and
- the number of type **B** chairs to make.

These are our decision variables, and are usually denoted with lower case letters. Thus, our decision variables are

$x$  = number of type **A** chairs made      and

$y$  = number of type **B** chairs made.

## Step 2: Constraints

This is probably the hardest bit! Consider what could happen in each department.

For example, if we focus on what could happen in department **I**:

Since:           the production of 1 type **A** chair uses 3 hours,  
then:            the production of  $x$  type **A** chairs takes  $3x$  hours.

Similarly:      the production of 1 type **B** chair uses 3 hours,  
so:              the production of  $y$  type **B** chairs takes  $3y$  hours.

The total time used in department **I** is therefore

$$(3x + 3y) \text{ hours.}$$

Since only 120 hours are available in department **I**, one constraint is

$$(3x + 3y) \text{ hours} \leq 120 \text{ hours,} \quad \text{or just}$$
$$(3x + 3y) \leq 120.$$

Considering department **II** in a similar way, we get:

Since: the production of 1 type **A** chair uses 2 hours,  
then: the production of  $x$  type **A** chairs takes  $2x$  hours.

Similarly: the production of 1 type **B** chair uses 4 hours,  
so: the production of  $y$  type **B** chairs takes  $4y$  hours.

The total time used is therefore

$$(2x + 4y) \text{ hours.}$$

Since only 150 hours are available in department **II**, a second constraint is

$$(2x + 4y) \text{ hours} \leq 150 \text{ hours,} \quad \text{or just}$$
$$(2x + 4y) \leq 150.$$

We're still not done! We can't make a negative number of chairs, so we also have:

$$\begin{aligned}x &\geq 0 && \text{and} \\y &\geq 0.\end{aligned}$$

These are called the **non-negativity constraints**.

## Step 3: Objective function

Our objective here is to **maximise income**.

If we make  $x$  type **A** chairs, then we get  $£10 \times x = £10x$ , since each type **A** chair sells for £10.

Similarly, if we make  $y$  type **B** chairs, then we get  $£12 \times y = £12y$ , since each type **B** chair sells for £12.

The total income is then

$$£Z = £(10x + 12y).$$

The aim is to maximise income, so we'd like to maximise

$$Z = 10x + 12y,$$

where  $Z$  is the objective function.

**Thus, to summarise, we have the following linear programming problem:**

Maximise  $Z = 10x + 12y$  subject to the constraints

$$3x + 3y \leq 120,$$

$$2x + 4y \leq 150,$$

$$x \geq 0 \quad \text{and}$$

$$y \geq 0.$$

## Example 2: Replica sports shirts

*Sportizus* Clothing Company produce replica football shirts and replica rugby shirts for sale on the high street. Each shirt produced goes through a **sewing process** and a **transfer process**.

Each football shirt requires **8** minutes of **sewing time** and **9** minutes for the **transfer process**, whereas rugby shirts each require **5** minutes of **sewing time** and **15** minutes for the **transfer process**.

In any given day, the **total time** available for the sewing process and transfer process is **10** hours and **15** hours respectively.

## Example 2: Replica sports shirts

To meet current demand, *Sportizus* must produce at least **30** football shirts and **10** rugby shirts each day.

The company sells football shirts and rugby shirts at a **profit** of £22 and £16 respectively.

*How many of each type of shirt should Sportizus produce in order to maximise profits?*

## Example 2: Replica sports shirts

Let's start off with a table which summarises the question:

	Sewing (mins)	Transfer (minutes)	Profit ( $P$ )
Football	<b>8</b>	<b>9</b>	<b>22</b>
Rugby	<b>5</b>	<b>15</b>	<b>16</b>
Total time	<b>600</b>	<b>900</b>	

## Step 1: Decision variables

The decision variables are the number of football and rugby shirts to make. Let

$x$  = number in football shirts to make      and

$y$  = number of rugby shirts to make.

## Step 2: Constraints

The constraints are:

$$\text{sewing} : 8x + 5y \leq 600 \quad \text{and}$$

$$\text{transfer} : 9x + 15y \leq 900$$

We also have the **non-negativity constraints**. However, we are also told that we must make at least 30 football shirts and 10 rugby shirts, giving

$$x \geq 30 \quad \text{and}$$

$$y \geq 10$$

## Step 3: Objective function

The aim is to **maximise profit** – call this  $P$ .

We know that we make £22 for each football shirt that we make and sell. Since we make (and sell)  $x$  football shirts, this will give

$$£22x \quad \text{profit.}$$

We also know that we make £16 for each rugby shirt we make and sell. Since we make (and sell)  $y$  rugby shirts, this will give

$$£16y \quad \text{profit.}$$

Thus total profit is

$$£P = 22x + 16y,$$

**Thus, to summarise:**

Maximise  $P = 22x + 16y$  subject to the constraints

$$8x + 5y \leq 600,$$

$$9x + 15y \leq 900,$$

$$x \geq 30 \quad \text{and}$$

$$y \geq 10.$$

## A haulage company

*KJB Haulage* receives an order to transport **1600** packages. They have **large** vans, which can take **200** packages each, and **small** vans, which can take **80** packages each.

The cost of running each large van on the required journey is £**40** and the cost of running each small van on the same journey is £**20**.

There is a limited budget for the job which requires that not more than £**340** be spent.

It is additionally required that the number of small vans used must not exceed the number of large vans used.

*How many of each type of van should be used if costs are to be kept to a minimum?*

# A haulage company

**To summarise:**

	Capacity	Cost (in £)
Large van	200	40
Small van	80	20
Limits	1600	340

## Step 1: Decision variables

We need to know how many large vans to use and how many small vans to use. Thus, let

$\ell$  = number of large vans used      and

$s$  = number of small vans used

## Step 2: Constraints

If all the packages are to be transported, then we want the chosen number of vans to be able to transport *at least* 1600 packages in total.

Thus

$$200\ell + 80s \geq 1600.$$

In fact, this can be simplified to

$$5\ell + 2s \geq 40.$$

## Step 2: Constraints

What about cost? We need to make sure the total cost does not exceed £340. Thus, reading down the cost column in the summary table gives

$$40l + 20s \leq 340, \quad \text{i.e.}$$

$$2l + s \leq 17.$$

## Step 2: Constraints

We are also told that the number of small vans used must not exceed the number of large vans used – giving

$$s \leq l.$$

Since we can't use a negative number of vans, we also have the **non-negativity constraints**:

$$x \geq 0 \quad \text{and}$$

$$y \geq 0.$$

## Step 3: Objective function

The objective is to keep cost to a minimum. Total cost, say  $\pounds C$ , is given by  $40\ell + 20s$ , i.e.

$$\pounds C = 40\ell + 20s.$$

# Summary

Thus, to summarise, we want to minimise  $C = 40l + 20s$  subject to the constraints

$$5l + 2s \geq 40,$$

$$2l + s \leq 17,$$

$$s \leq l,$$

$$l \geq 0 \quad \text{and}$$

$$s \geq 0.$$